

# MKTG 3311-904

# Principles of Marketing, Spring 2025, CRN: 23608 Department of Management and Marketing,

College of Business

# **Course Syllabus**

Class Meeting Time and Place: Mondays 11:00pm -12:15pm, BLH 262

Class Duration: 01/21-05/13
Instructor: Dr. Arne Baruca

Office: BLH 341 P Tel: 210-784-2321

E-Mail: arne.baruca@tamusa.edu

Student emails will receive a reply within one business days.

Course Website: https://tamusa.blackboard.com/

**Office Hours:** M 10:00 pm - 11:00 pm & 12:30 pm-3:30 pm

And by Zoom appointment W from 10:00 am – 2:00 pm

**Catalog Course Description:** Examination of marketing goods and services by organizations and individuals in a free-enterprise economy. Topics covered include product, channels, price, promotion, consumer behavior, the legal and other uncontrollable environments and research, international marketing, strategy and control.

#### **Course Objective:**

During this course, students will explore the role of Marketing both within the organization and within the external environment in which firms must operate. The student will gain an understanding of the various marketing tools and strategies and how to apply these concepts. Students will explore in depth, the 4 elements of the Marketing Mix and how Marketing Managers use these elements to gain a competitive advantage in a global economy.

#### **Student Learning Outcomes:**

- 1) Describe the function of the 4P's in domestic and global marketing including how these functions create value for consumers.
- Explain how marketing decisions are influenced by various forces in the external environment including social, legal and ethical issues.
- 3) Identify marketing strategies and concepts related to the successful running of a business.
- 4) Analyze the importance of information technology and the impact of digital marketing in the 2<sup>1st</sup> century.
- 5) Demonstrate a working knowledge of basic marketing terminology and concepts.
- 6) Describe the importance of Consumer behavior and the consumer decision making process.
- 7) Explain the importance of marketing research and its role in marketing decision- making.
- 8) Describe strategic market planning, implementation and control

#### **Prerequisites: Business prerequisites**

#### **AACSB Assessment:**

The College of Business is in the process of applying for AACSB accreditation. As part of that process, students will be assessed on program level outcomes based on course outcomes from various courses. The materials from this course may be used for assessing such program level outcomes, and hence students must follow the necessary rigor to ensure mastery of the above course outcomes.

#### **Required Materials:**

- **Textbook:** Hunt, S.C., Mello J.E. & Deitz, G. (2024). Marketing (4<sup>th</sup>ed). New York, N.Y: McGraw-Hill Irwin. Access to McGraw's platform Connect is also required. The E-book and the Connect platform are available through Blackboard.
- **Blackboard:** Connect to http://tamusa.blackboard.com.
- **Time:** You are expected to spend 4 -8 hours per week for the course. Based on the background, some student may require more time. Time spent may be longer when assignment/exams are due.

<u>Other Recommended / Reading Materials:</u> Additional reading materials are available on the course website as recommended by the instructor.

#### Course Requirements every student must fulfill in order to succeed in course:

- 1. Students should check the Course Calendar, Announcements, and Messages (e-mail) systems in Blackboard on a regular basis.
- 2. Students should keep current with all course assignments, quizzes, and examinations.
- 3. If the course uses remote proctoring for exams, students must schedule their exam early in the semester.
- 4. Students should ask questions and communicate with the instructor either in class, online, off-line or during office hours.
- 5. For all classwork, exams, quizzes etc., if a student is completing it off-campus, then they are responsible for availability of internet connectivity. Extensions will not be granted for lack of availability of internet connections.
- 6. Students should remember that online and hybrid courses assume greater responsibility and independent learning skills by the student for their own learning outcomes.
- 7. For online courses, students should keep current on class recordings, if not attending the live class (either in person or online).
- 8. For online asynchronous courses, there will be no online class sessions. All materials will be made available through Blackboard or through online links.
- 9. For online synchronous courses, there will be online class sessions as indicated. Students are expected to attend the online session at the given time. If a student is unable to attend a session, instructor will make the recording of the session available for the student to view. All materials will be made available through Blackboard or through online links.

<u>Grading Policy:</u> The final course grade will be based on your performance on the quizzes, exams, assignments and class participation using the following weights:

#### GRADING

GRADING	
<u>ASSIGNMENTS</u>	<u>%</u>
CLASS PARTICIPATION	7
SELF VIDEO PRESENTATION	3
CONNECT SMARTBOOK	15
APPLICATION ASSIGNMENTS	15
CONNECT QUIZZES	15
MIDTERM EXAM	15
MARKETING PROJECT	15
FINAL EXAM	15
TOTAL	100%

The final letter grades will be assigned as follows: Above  $90\% \Rightarrow A$ ;  $80 - 89\% \Rightarrow B$ ;  $70 - 79\% \Rightarrow C$ ;  $60 - 69\% \Rightarrow D$ ; Below  $60\% \Rightarrow F$ .

Attendance: Attendance is required. Class absences will be allowed only under very special circumstances: the student is responsible for completing any class work missed and obtaining the assignment for the missing class. If you missed more than 25% of the classes, your final grade will be adjusted to one letter lower.

If you missed more than 50% of the classes, your final grade will be F.

The instructor reserves the right to adjust the student's final grade based on the overall performance.

**Quizzes:** quizzes will be administered weekly throughout the semester to evaluate comprehension of course content along with other assignments.

#### **Online Assignments**

We will be using CONNECT (via Blackboard) for the SmartBook/ Quizzes /Applications assignments.

**Exams:** Two exams, a midterm and a final, will be given during the semester to measure comprehension and application of the course material. Being absent for an exam will result in a grade of zero for that exam and may result in a fail grade in the course.

### **Marketing Plan and Presentation**

<u>This is a group assignment.</u> Please refer to the Marketing Plan Guide (on Blackboard under Course Content) for detailed instructions on completing this assignment.

<u>Academic Integrity sanctions</u>: incidents of academic misconduct such as cheating will result in the assignment/quiz/exam being graded as an F. All cases of suspected academic misconduct will be reported to the office of student rights and responsibilities.

#### Make up and Late Assignment/exam/quiz policy:

As a general rule, make-ups or late submissions will **NOT** be offered or accepted for any missed assignments/exams/quizzes. Late submissions or make-ups may be accepted/administered only in extra-ordinary circumstances such as an excused official university activity, a severe illness, or a dire emergency. However, you must provide comprehensive documentation either before or within a few days of the missed assignment/quiz/exam.

# Class conduct and civility code:

Everyone in class is expected to follow all rules in the student handbook, as well as common courtesy during video sessions and discussions online, including the following:

- 1. Students are expected to be in class on time and to remain until the end of the class.
- 2. Attendance may be taken by an appropriate method by the instructor.
- 3. It is the students' responsibility to obtain and be able to use the required materials and software for this class.
- 4. Student must retain copies of all assignments and graded work for verification purposes and provide it to the instructor, if necessary. Keep own copies of all computer files and e-mails till final grade is received.
- 5. Talking while the instructor is lecturing is extremely disruptive and discourteous to the instructor and other students.
- 6. Using computers or phones (except for a valid urgent need) during class for a purpose not related to class is disruptive. All cell phones and gadgets should be turned OFF.
- 7. For any questions about the exams and assignments, a student should contact the instructor, well in advance of the day they are due, so the instructor may have enough time to provide feedback.
- 8. All communications will be via e-mail communications to the Texas A&M University e-mail account, and students are expected to use their school provided email account. The instructor will reply to a student e-mail messages and voice messages within 24 hours (Monday-Friday).
- 9. All assignment submissions must be uploaded by the due date.

Anyone violating these policies may be subject to disciplinary actions.

Class attendance and Participation: A vital part of every student's education is regular attendance of class meetings (for face-to-face/hybrid classes/online synchronous classes) or regular review of class materials posted by the instructor for asynchronous classes. Any absences tend to lower the quality of a student's work, and frequent or persistent absences may result in a failing grade. Students are responsible for the materials covered in class.

The course is intensive and challenging and you are expected to master the materials presented in class. The structure of the class makes your individual study and preparation outside of class extremely important, and may vary considerably based on student background. However, a **minimum** of four hours of work outside the class is expected for every one hour of class period per week.

University Email Policy and Course Communications: <u>All correspondence between professors and students must occur via tamusa email accounts or Blackboard</u>. You must have your Jaguar email account ready and working. If it is not working, contact the help desk at 210-784-4357.

<u>Academic Misconduct Policy:</u> Texas A&M University-San Antonio students are expected to exhibit a high level of honesty and integrity in their pursuit of higher education, and follow the Texas A&M University-San Antonio Code of Conduct. For more information please visit the Office of Student Rights &Responsibilities website <a href="http://bit.lv/TAMUSAStudentRR">http://bit.lv/TAMUSAStudentRR</a>.

Academic misconduct includes, but is not limited to, cheating, plagiarism, multiple submissions, collusion, lying and bribery. In cases of academic misconduct, students may be subject not only to grade sanctions in courses but to disciplinary action. If a student wishes to appeal the decision of suspension or expulsion due to violations of academic misconduct, they must initiate their appeal as outlined within the Student Code of Conduct.

All student term papers and other written assignments are subject to analysis by anti-plagiarism software. Posting of any class work given to student, or solutions, or discussion, on publicly accessible forums or on social media is not permissible unless explicit written permission have been granted by the instructor.

**Spring 2024 MKTG 3311-904 Class Schedule** The provisions and information set forth in the schedule below are intended to be informational and not contractual in nature. The instructor reserves the right to amend, alter, change, delete or modify the provisions of the schedule

Date	Topic/ Readings	Assignment/Task		
Jan 27	Syllabus and Class Introduction Chapter 1 – Why Marketing Matters to you	Self-presentation Video on Blackboard Connect video Quiz – Due Feb 3 <sup>rd</sup>		
Feb 3	Chapter 2 – Strategic Planning	Quiz & SmartBook Ch 1 – Due Feb 3 <sup>rd</sup> <b>Group formation,</b>		
ren 3	Chapter 2 – Strategic Planning	Quiz&SmartBook for Ch 2 – Due Feb 10 <sup>th</sup> Application – Due Feb 10 <sup>th</sup>		
Feb 10	Chapter 3 – The Global Environment	Quiz & SmartBook Ch 3 – Due Feb 17 <sup>th</sup>		
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Feb 17	Chapter 4 – Consumer Behavior	Quiz & SmartBook Ch 4 – Due Feb 24 <sup>th</sup>		
Feb 24	Chapter 5 – Marketing Research	Quiz & SmartBook for Ch 5 – Due March 3 <sup>rd</sup> Application – Due March 3 <sup>rd</sup> Marketing Plan Idea – Due March 3 <sup>rd</sup>		
Mar 3	Chapter 6 – Product Development	Quiz & SmartBook Ch 6 – Due March 17 <sup>th</sup>		
Mar 10	Spring Break - No Class			
Mar 17	Midterm Exam Chapters 1 – 6			
Mar 24	Chapter 7 – Segmentation, Targeting and Positioning  Quiz & SmartBook Ch 7 – Due 31 <sup>st</sup>			
Mar 31	Chapter 8 – Promotional Strategies  Quiz & SmartBook Ch 8 – D Application Due April 7 <sup>th</sup>			
Apr 7	7 Chapter 10 – Supply Chain and Logistics Management Quiz & SmartBook for Ch April 14 <sup>th</sup> Application – Due April 1			
Apr 14	Chapter 11 – Pricing	Quiz & SmartBook Ch 11 – Due Apr 21st		
Apr 21	Chapter 13 – Digital and Social Media Marketing	keting Quiz & SmarBook Ch 13 – Due Apr 28 <sup>th</sup>		

Apr 28	Chapter 14 – Branding	Quiz & SmartBook Ch 14 – Due May 5 <sup>th</sup> Application – Due May 5 <sup>th</sup>
May 5	Final Group Presentations	Group Marketing Plan – Due May 5 <sup>th</sup>
EXAM week Dec 7-13	Final Exam Chapters 7,8,10,11,13,14	12 December 10:00 am -11:50am

#### IMPORTANT POLICIES AND RESOURCES

Academic Accommodations for Individuals with Disabilities: Texas A&M University-San Antonio is committed to providing all students with reasonable access to learning opportunities and accommodations in accordance with The Americans with Disabilities Act, as amended, and Section 504 of the Rehabilitation Act. If you experience barriers to your education due to a disability or think you may have a disability, Disability Support Services is located in the Central Academic Building, Suite 210. You can also contact us via phone at (210) 784-1335, visit us <a href="https://www.tamusa.edu/Disability-Support-Services/index.html">https://www.tamusa.edu/Disability-Support-Services/index.html</a> or email us at <a href="dss@/tamusa.edu">dss@/tamusa.edu</a>. Disabilities may include, but are not limited to, attentional, learning, mental health, sensory, physical, or chronic health conditions. All students are encouraged to discuss their disability-related needs with Disability Support Services and their instructors as soon as possible.

Academic Learning Center: The Academic Learning Center provides free course-based tutoring to all currently enrolled students at Texas A&M University-San Antonio. Students wishing to work with a tutor can make appointments through the Brainfuse online tutoring platform. Brainfuse can be accessed in the *Tools* section of Blackboard. You can contact the Academic Learning Center by emailing <a href="mailto:tutoring@tamusa.edu">tutoring@tamusa.edu</a>, calling (210) 784-1307, or visiting the Central Academic Building, room 202.

<u>Counseling/Mental Health Resources:</u> As a college student, there may be times when personal stressors interfere with your academic performance and negatively impact your daily functioning. If you are experiencing emotional difficulties or mental health concerns, support is available to you through the Student Counseling Center (SCC). To schedule an appointment, call 210-784-1331 or visit Madla 120.

All mental health services provided by the SCC are free and confidential (as the law allows). The Student Counseling Center provides brief individual and group therapy, crisis intervention, consultation, case management, and prevention services. For more information on SCC services visit tamusa.edu/studentcounseling

Crisis support is available 24/7 by calling the SCC at 210-784-1331 (after-hours select option '2').

Additionally, the TELUS Student Support App provides a variety of mental health resources to including support for in the moment distress, an anonymous peer to peer support network, mental health screenings, podcasts, and articles to improve your mental well-being.



<u>Emergency Preparedness:</u> JagE Alert is Texas A&M University-San Antonio's mass notification. In the event of an emergency, such as inclement weather, students, staff and faculty, who are registered, will have the option to receive a text message, email with instructions and updates. To register or update your information visit:

https://tamusa.bbcportal.com/.More information about Emergency Operations Plan and the Emergency Action Plan can be found here: https://www.tamusa.edu/about-us/emergency-management/.

Download the SafeZone App (<u>https://safezoneapp.com/</u>) for emergencies or call (210) 784-1911. Non-Emergency (210) 784-1900.

Financial Aid and Verification of Attendance: According to the following federal regulation, 34 CFR 668.21: U.S. Department of Education (DoE) Title IV regulation, a student can only receive Title IV funds based on Title IV eligibility criteria which include class attendance. If Title IV funds are disbursed to ineligible students (including students who fail to begin attendance), the institution must return these funds to the U.S. DoE within 30 days of becoming aware that the student will not or has not begun attendance. Any student receiving federal financial aid who does not attend by the census date will have their financial aid terminated and returned to the DoE. Please note that any student who stops attending at any time during the semester, a Care report will be submitted, and you will possibly be dropped from the class. Your financial aid may have to be recalculated and a portion of your federal aid may have to be returned to the DoE.

Writing, Language, and Digital Composing Center: The Writing, Language, and Digital Composing Center supports graduate and undergraduate students in all three colleges as well as faculty and staff. Tutors work with students to develop reading skills, prepare oral presentations, and plan, draft, and revise their written assignments. Our language tutors support students enrolled in Spanish courses and students composing in Spanish for any assignment. Our digital studio tutors support students working on digital projects such as eportfolios, class presentations, or other digital multimedia projects. Students can schedule appointments through JagWire under the Student Services tab. Click on "Writing, Language, and Digital Composing Center" to make your appointment. The Center offers face-to-face, synchronous online, and asynchronous digital appointments. More information about what services we offer, how to make an appointment, and how to access your appointment can be found on our website at <a href="https://www.tamusa.edu/academics/">https://www.tamusa.edu/academics/</a>.

<u>Meeting Basic Needs:</u> Any student who has difficulty affording groceries or accessing sufficient food to eat every day or who lacks a safe and stable place to live, and believes this may affect their performance in the course, is urged to submit a CARE referral (<a href="https://www.tamusa.edu/university-policies/Student-Rights-and-Responsibilities/file-a-report.html">https://www.tamusa.edu/university-policies/Student-Rights-and-Responsibilities/file-a-report.html</a>) for support. Furthermore, please notify the professor if you are comfortable in doing so. This will enable them to direct you to available resources.

Military Affairs: Veterans and active-duty military personnel are welcomed and encouraged to visit the Office of Military Affairs for any question involving federal or state VA Education Benefits. Visit the Patriots' Casa building, room 202, or to contact the Office of Military Affairs with any questions at military.va@tamusa.edu or (210)784-1397.

<u>Religious Observances:</u> Texas A&M University-San Antonio recognizes the diversity of faiths represented among the campus community and protects the rights of students, faculty, and staff to observe religious holidays according to their tradition. Under the policy, students are provided an opportunity to make up any examination, study, or course work requirements that may be missed due to a religious observance provided they notify their instructors before the end of the second week of classes for regular session classes.

The Six-Drop Rule: Students are subject to the requirements of Senate Bill (SB) 1231 passed by the Texas Legislature in 2007. SB 1231 limits students to a maximum of six (6) non-punitive course drops (i.e., courses a student chooses to drop) during their undergraduate careers. A non-punitive drop does not affect the student's GPA. However, course drops that exceed the maximum allowed by SB 1231 will be treated as "F" grades and will impact the student's GPA.

Statement of Harassment and Discrimination: Texas A&M University-San Antonio is committed to the fundamental principles of academic freedom, equal opportunity, and human dignity. To fulfill its multiple missions as an institution of higher learning, A&M-San Antonio encourages a climate that values and nurtures collegiality and the uniqueness of the individual within our state, nation, and world. All decisions and actions involving students and employees should be based on applicable law and individual merit. Texas A&M University-San Antonio, in accordance with applicable federal and state law, prohibits discrimination, including harassment, on the basis of race, color, sex, religion, national origin, age, disability, genetic information, veteran status, sexual orientation, gender identity, gender expression, or pregnancy/parenting status. Individuals who believe they have experienced harassment or discrimination prohibited by this statement are encouraged to contact the appropriate offices within their respective units.

Texas A&M University-San Antonio faculty are committed to providing a safe learning environment for all students and for the university as a whole. If you have experienced any form of sex- or gender-based discrimination or harassment, including sexual assault, sexual harassment, domestic or dating violence, or stalking, know that help and support are available. A&M-San Antonio's Title IX Coordinator can support those impacted by such conduct in navigating campus life, accessing health and counseling services, providing academic and housing accommodations, and more. The university strongly encourages all students to report any such incidents to the Title IX Coordinator. Please be aware that all A&M-San Antonio employees (other than those designated as confidential resources such as counselors and trained victim advocates) are required to report information about such discrimination and harassment to the university. This means that if you tell a faculty member about a situation of sexual harassment, sexual violence, or other related misconduct, the faculty member must share that information with the university's Title IX Coordinator (titleix@tamusa.edu, 210-784-2061, CAB 439K). If you wish to speak to a confidential employee who does not have this reporting requirement, you can contact the Student Counseling Center at (210) 784-1331 or visit them in Madla 120.

Pregnant/Parenting Students: Texas A&M-San Antonio does not require a pregnant or parenting student, solely because of that status or issues related to that status, to (1) take a leave of absence or withdraw from their degree or certificate program; (2) limit the student's studies; (3) participate in an alternative program; (4) change the student's major, degree, or certificate program; or (5) refrain from joining or cease participating in any course, activity, or program at the University. The university will provide such reasonable accommodations to pregnant students as would be provided to a student with a temporary medical condition that are related to the health and safety of the student and the student's unborn child. These could include maintaining a safe distance from substances, areas, and activities known to be hazardous to pregnant individuals and their unborn child; excused absences because of illness or medical appointments; modified due dates for assignments; rescheduled tests/exams; taking a leave of absence; and being provided access to instructional materials and video recordings of lectures for excused absences, if these would be provided to any other student with an excused absence. Pregnant/parenting students are encouraged to contact the Title IX Coordinator with any questions or concerns related to their status (titleix@tamusa.edu; 210-784-2061; CAB 439K).

Texas A&M-San Antonio has also designated the Title IX Coordinator as the liaison officer for current or incoming students who are the parent or guardian of a child younger than 18 years of age. The Title IX Coordinator can provide students with information regarding support services and other resources.

<u>Students' Rights and Responsibilities:</u> The following statement of students' rights and responsibilities is intended to reflect the philosophical base upon which University Student Rules are built. This philosophy acknowledges the existence of both rights and responsibilities, which is inherent to an individual not only as a student at Texas A&M University-San Antonio but also as a citizen of this country.

#### Students' Rights

- 1. A student shall have the right to participate in a free exchange of ideas, and there shall be no University rule or administrative rule that in any way abridges the rights of freedom of speech, expression, petition and peaceful assembly as set forth in the U.S. Constitution.
- 2. Each student shall have the right to participate in all areas and activities of the University, free from any form of discrimination, including harassment, on the basis of race, color, national or ethnic origin, religion, sex, disability, age, sexual orientation, gender identity, gender expression, and pregnancy/parenting or veteran status in accordance with applicable federal and state laws.
- 3. A student has the right to personal privacy except as otherwise provided by law, and this will be observed by students and University authorities alike.

4. Each student subject to disciplinary action arising from violations of university student rules shall be assured a fundamentally fair process.

## Students' Responsibilities

- 1. A student has the responsibility to respect the rights and property of others, including other students, the faculty, and administration.
- 2. A student has the responsibility to be fully acquainted with the published University Student Rules found in the Student Handbook, <u>Student Code of Conduct</u>, on our website, and University Catalog, and to comply with them, as well as with federal, state, and local laws.
- 3. A student has the responsibility to recognize that student actions reflect upon the individuals involved and upon the entire University community.
- 4. A student has the responsibility to recognize the University's obligation to provide a safe environment for learning.
- 5. A student has the responsibility to check their university email for any updates or official university notifications.

We expect that students will behave in a manner that is dignified, respectful, and courteous to all people, regardless of sex, ethnic/racial origin, religious background, sexual orientation, or disability. Conduct that infringes on the rights of another individual will not be tolerated.

Students are expected to exhibit a high level of honesty and integrity in their pursuit of higher education. Students engaging in an act that violates the standards of academic integrity will find themselves facing academic and/or disciplinary sanctions. Academic misconduct is any act, or attempt, which gives an unfair advantage to the student. Additionally, any behavior specifically prohibited by a faculty member in the course syllabus or class discussion may be considered as academic misconduct. For more information on academic misconduct policies and procedures please review the Student Code of Conduct (<a href="https://www.tamusa.edu/university-policies/student-rights-and-responsibilities/documents/Student-Handbook-2022-23.pdf">https://www.tamusa.edu/university-policies/student-rights-and-responsibilities/academic-integrity.html</a>).

#### No Use of Generative AI Permitted

Use of artificial intelligence (AI) tools, including ChatGPT, is permitted in this course for students who wish to use them. To adhere to our scholarly values, students must cite any AI-generated material that informed their work (this includes in-text citations and/or use of quotations, and in your reference list). Using an AI tool to generate content without proper attribution qualifies as academic dishonesty and violates Texas A&M-San Antonio's standards of academic integrity.

**NOTE:** Guidance for how to cite AI-generators, like ChatGPT, can be found here <a href="https://apastyle.apa.org/blog/how-to-cite-chatgpt">https://apastyle.apa.org/blog/how-to-cite-chatgpt</a>

Spring 2025 Regular 16-Week Session				
October 21	Monday	Registration opens		
December 23-January 1	Monday-Wednesday	Winter Break		
January 14	Tuesday	Tuition & fee payment deadline		
January 16	Thursday	Drop for non-payment		
January 17	Friday	Last day for students withdrawing to receive 100% refund (0% responsibility) for tuition		
January 20	Monday	Martin Luther King, Jr. Day - No classes		
January 21	Tuesday	First class day		
January 28	Tuesday	Last day to register		
February 5	Wednesday	Census Date		
February 6	Thursday	Drop for non-payment		
February 24-March 7	Monday-Friday	Midterm grading period		
March 10-March 15	Monday-Saturday	Spring Break		
April 18	Friday	Study day - No classes		
April 21	Monday	Last day to drop with an automatic grade of "W"		
April 28	Monday	Last day to withdraw from the university		
May 5	Monday	Last day of scheduled classes for weekday classes		
May 6	Tuesday	Study day - No classes		
May 7-May 13	Wednesday-Tuesday	Final examinations		
May 13	Tuesday	End of term		
May 16	Friday	All grades due by noon		
May 19	Monday	Grades available in JagWire		
May 20_	Tuesday	Commencement		

The complete academic calendar is available online: <a href="https://www.tamusa.edu/academics/academic-calendar/index.html">https://www.tamusa.edu/academics/academic-calendar/index.html</a>.